



**Fourth Amended and Restated
Nominating and Corporate Governance Committee Charter
of the Board of Directors of Novavax, Inc.
(As adopted December 14, 2020)**

Purpose

The primary purpose of the Nominating and Corporate Governance Committee (the “Committee”) is to assist the Board of Directors (the “Board”) of Novavax, Inc. (the “Company”) in fulfilling its responsibilities by: reviewing and making recommendations to the Board regarding the Board’s size, structure and composition; establishing criteria for Board membership; identifying and evaluating candidates qualified to become members of the Board, including candidates proposed by stockholders; recommending to the Board for selection of director nominees to be presented for approval at the annual meeting of stockholders and to fill vacancies on the Board; considering the qualifications, tenure, and performance of incumbent members of the Board in determining whether to recommend that they be nominated for reelection; evaluating Company policies relating to the recruitment of Board members; developing and recommending to the Board corporate governance policies and practices applicable to the Company; and overseeing management’s plans for succession to senior management positions in the Company. The Committee is intended to play a leadership role in shaping the Company’s corporate governance.

The Committee shall review the adequacy of this Charter on an annual basis and recommend to the Board any necessary changes. The Committee shall also engage in an annual self-assessment with the goal of continuing improvement.

Membership and Governance

The Committee shall consist of three or more directors. The Committee’s composition shall meet the director independence requirements of the U.S. Securities and Exchange Commission and The Nasdaq Stock Market, Inc. Each member of the Committee will be appointed by the Board and shall serve until the earlier of his or her resignation or removal or replacement by the Board in its discretion. The Board shall designate one member of the Committee as Chair. Vacancies on the Committee shall be filled by the Board. The Chair of the Committee shall be responsible for leadership of the Committee, including preparing the agenda, presiding over Committee meetings, making Committee assignments, reporting on the Committee’s activities to the Board and being the lead liaison between the Committee and the Company’s management.

In order to fulfill its role, the Committee shall be organized and governed in the following manner:

- The Committee Chair or a quorum or the Chief Executive Officer or the Chief Legal Officer may call a meeting of the Committee;
- A majority of the Committee shall constitute a quorum for the transaction of business, and the action by a majority of those present at a meeting at which quorum is present shall be the act of the Committee;
- Action may be taken by the Committee without a meeting if all of the members of the Committee indicate their approval thereof in writing;
- The Committee shall determine its own rules of procedure, which shall be consistent with the By-Laws of the Company and this Charter; and
- The Committee shall have the authority to delegate to subcommittees of the Committee any of the responsibilities of the full Committee as may be permitted by applicable laws, rules or regulations, and in accordance with the listing standards set forth by Nasdaq. Any such subcommittee shall report on its activities to the full Committee at its next meeting.

Authority, Duties, and Responsibilities

The Committee shall have the resources and authority necessary to discharge its duties and responsibilities, including:

- Develop and recommend to the Board criteria for the selection of individuals to be considered as candidates for election to the Board. Criteria that shall be used in connection with selecting director candidates shall include the candidate's independence, as well as knowledge, experience, achievement and diversity, such that the Board reflects a broad range of talents, ages, backgrounds, skills, and expertise;
- Actively seek and identify individuals qualified to become members of the Board;
- Review and evaluate director candidates, including candidates submitted by stockholders, and implement the Company's policies and procedures with respect to stockholder nominations;
- Recommend for the Board's selection nominees for directors to be presented for stockholder approval at the annual meeting of stockholders;
- As necessary, recommend to the Board director nominees to fill vacancies on the Board;

- Advise the Board on its committees' member qualifications, appointments and removals (taking into account the functions of each committee and the qualifications of Board members), committee structure and operations, and committee reporting to the Board;
- Recommend for the Board's selection nominees for members of the Audit Committee, the Compensation Committee, and the Committee, and the chair of each such committee;
- Develop policies and make recommendations to the Board regarding the size, structure, and composition of the Board;
- Oversee the evaluation of the Board and its committees, which may include developing and recommending an annual self-evaluation process;
- In concert with the Board, review the Company's policies with respect to significant issues of corporate social responsibility, including political contributions and lobbying;
- Provide for new director orientation and continuing education for existing directors on a periodic basis;
- Oversee the maintenance and presentation to the Board of management's plans for succession to senior management positions in the Company;
- Develop, review, and recommend to the Board corporate governance guidelines, policies, and practices applicable to the Company, and monitor and review such guidelines, policies, and practices at least annually and recommend changes deemed necessary or appropriate by the Committee; and
- Generally advise the Board, as a whole, on corporate governance matters and perform any other activities consistent with this Charter.

Meetings, Advisors, and Reports

The Committee shall meet, either in person, telephonically, or by video conference, as often as its members deem necessary to perform its responsibilities and fulfill its duties, provided, that the Committee meet at least once a year.

The Committee shall have the authority to retain advisors (internal and external), including but not limited to third party search firms, to identify and assist in the evaluation of director candidates. The Committee shall also have the authority to terminate any such engagement and set the terms and fees therefor. The Company will provide for appropriate funding, as the Committee determines, for the payment of compensation for any such advisor.

The Committee will make regular reports to the Board and propose any action to the Board as it deems necessary.

The Committee shall periodically meet separately, in executive session, with management, consultants and advisors, and report (either as a Committee or through the Committee Chair) regularly to the Board with respect to its activities. The Committee shall maintain written minutes of its meetings, which will be filed with the meeting minutes of the Board.